

CAP KENYA

SMALL GRANTS AND INSTITUTIONAL STRENGTHENING PROGRAMS I AND II

Project Overview: Funded by USAID/Kenya under the President's Emergency Plan for AIDS Relief (PEPFAR), CAP Kenya (2004-2010, US\$25 million) enhanced the technical and organizational capacities of 35 Kenyan civil society organizations (CSOs) engaged in HIV/AIDS prevention and service delivery activities.

From **April 2005** to **December 2010** CAP Kenya:

- Provided grant funding to CSOs working in seven PEPFAR priority areas in Kenya;
- Facilitated participatory assessments with participating organizations to create baseline measures of organizational and technical strengths and weaknesses;
- Designed and implemented Institutional Improvement Plans with all participating organizations; and
- Facilitated reassessments to document the changes in grantee systems, processes and procedures along the continuum of organizational development domains.

Kenya Context: HIV and AIDS are major challenges in Kenya. Substantial regional variations in HIV infection, low levels of HIV testing, couple HIV discordance and ongoing epidemics of sexually transmitted infections are important challenges in the control and management of the HIV epidemic.

The **major components of the program** included:

Institutional Strengthening: CAP Kenya delivered intensive technical assistance to its local partners by:

- Guiding organizations through the grant proposal and budgeting processes;
- Building funds into each grant to provide institutional capacity-building interventions tailored to the organization's individual needs;
- Conducting monitoring visits to all grantees at least once each quarter; and
- Implementing the FHI 360-created HIV/AIDS Technical Self-Assessment to gauge the grantee's technical ability, and providing customized training in this area based on the results.

Partner's Forums: Working sessions in Nairobi allowed CAP Kenya staff opportunities to provide M&E, financial compliance and other trainings to our grantees.

Peer Learning Exchanges: Funds for networking and exchange visits were built into each grant. During the visits, grantees observed how colleague organizations implement programs, discussed best practices and brainstormed potential collaboration.

Founders Forums: Organizations founded by a passionate and committed leader often experience unique growth challenges. CAP Kenya created a collaborative forum for founders to address these issues.

National Civil Society Platforms: CAP Kenya participated on two Government of Kenya committees that focus on developing Kenya's HIV/AIDS strategy, and wrote and published several research studies on technical aspects of HIV/AIDS programming.

Prevention Support to Substance-Using Populations: CAP Kenya provided support to several organizations promoting HIV/AIDS prevention among substance abusers in Kenya with innovative and holistic approaches that offer alternate livelihoods to at-risk individuals as well as providing them treatment.

Mwangalizi Project: This pilot initiative aimed to improve the quality and continuum of care of HIV-positive children by assigning *Mwangalizi*, or caregivers, to children enrolled in care. The Mwangalizi followed the children through the various stages of care, offering support and ensuring adherence to treatment. This program underwent a real-time evaluation to assess its progress.

Number of individuals trained: 32,891

Number of beneficiaries served: 420,054

Number of grants executed: 65

Value of grants program: US\$16,533,844

Number grantee exchange visits: 66

Number of technical assistance episodes and monitoring visits: 669

Percentage of grantees demonstrating an increase in overall institutional capacity: 73%